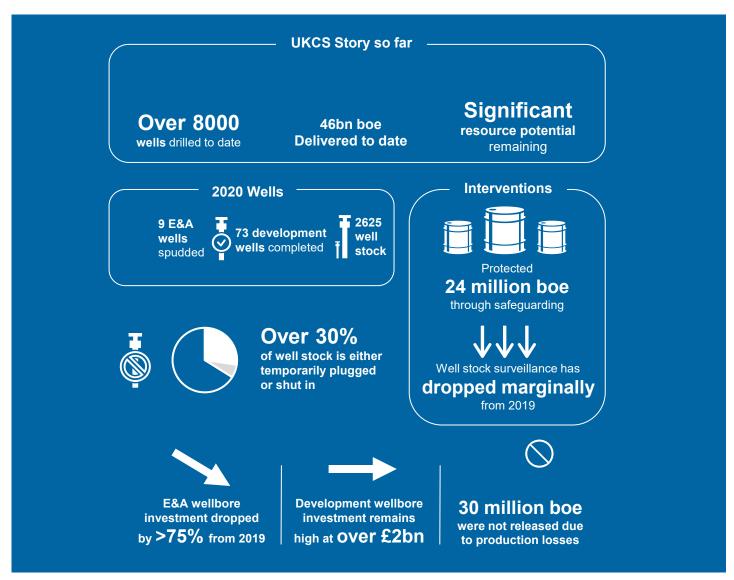


Wells Insight Report 2021



Executive Summary

The 2021 Wells Insight Report is based on an analysis of data from the 2020 UK Stewardship Survey (supplemented with data from the Well Operations Notification System (WONS)), providing real insight into well activity in the UK Continental Shelf (UKCS).

The Wells Insight Report includes trends and performance benchmarks in three distinct well categories: exploration and appraisal (E&A), new development wellbores, and existing well stock activities.

For the first time, the report is being launched through an interactive platform. It offers content "buttons" to help readers quickly navigate the document, as well as filtering, which allows users to interact with charts and data.

Exploration and Appraisal Wellbores

The number of UKCS E&A wellbores spudded per year has declined in the past decade. Despite this more than 0.5bn boe of potential resources have been discovered in the past three years (125 million boe in 2018, 243 million boe in 2019 and 212 million boe in 2020).

OGA analysis indicates a positive trend with respect to the cost per foot, which decreased in 2020, mostly due to lower costs associated with infrastructure-led exploration.

The UKCS offers opportunities to explore and appraise many new prospects. However, to assess and mature these prospects, acceleration of investment and additional technical work is required by operators.

Development Wellbores

The number of development wellbores drilled in 2020 was comparable with 2017 & 2018. In 2019 there was a relatively high number of wellbores completed (over 40% of the 2017, 2018 & 2020 average).

Although there was a reduction in the number of development wellbores drilled in

2020, the overall wellbore investment did not drop proportionately. This suggests that the average wellbore cost in the UKCS increased between 2019 and 2020. A notable performance improvement was observed in 2020 as fewer mechanical sidetracks were drilled (versus 2019) and the overall non-productive time (NPT) percentage associated with these wellbores also decreased.

Well Stock

Total well stock has remained flat over the past four years as the number of new wells was offset by the plugging and abandonment of others (as discussed in a separate OGA report on Decommissioning activities).

The number of operating wells declined in 2020 because of the increasing number of shut-in and temporarily plugged wells. Without restoration work being performed on these wellbores, they are unlikely to be returned to operation and will likely be permanently abandoned.

The positive trends in intervention rate for the previous three years have been interrupted and partially reversed in 2020 likely because of the Covid-19 pandemic. However, it is noticeable that intervention costs are declining which makes wellbore interventions an economically attractive operation for operators to restore well production.

Industry needs to increase cost effective drilling activity, improve the number of wells with surveillance, and improve the management of existing well stock.

This can be achieved by leveraging lessons learned, exploiting technology, and working collaboratively with the supply chain to achieve transformational gains in performance.

The OGA is supporting this goal through an improved wells stewardship, which includes working with industry to develop a wells strategy, sharing lessons learned, and brining new and improved well technologies to the field.

UKCS New well trends Wells Spudded in 2020 Completed operating well stock change from 2019 - 2020 (inc sidetracks) -239Wells Spudded by wellbore intent (incl. sidetracks) **UKCS Well Stock** New Wells Well Stock overview **OGA** Insight ■1.Exploration ■2. Appraisal ■3. Development Operating Shut in Temporarily Plugged New Wells · Over the past 20 years there has 300 been a steady decline in the number of 3000 wells spudded on the UKCS. This trend Count was reversed in 2019 during which the UKCS experienced a significant uptick Well count Well 2000 in the number of wells (141) spudded, 100 up from 101 in 2018. In 2020 however. the decline returned and only 71 wells were spudded. 1000 0 2000 2005 2010 2015 2020 OGA Insight: An explanation for the Spud Year 2019 increase may be the recovery of Wells Spudded per region (incl. sidetracks) the oil industry after three years of low 2017 2018 2019 2020 crude prices. However, due to the UK Stewardship Survey Year ■WoS ■NNS ■CNS ■SNS & IS Covid-19 pandemic, 2020 was an 400 unprecedented and challenging year for Wellbore Wellbore Status Wellbore Wellbore change operators. These challenges have been No. 2019 No. 2020 2019 - 2020 reflected across the entire UKCS well Well Count landscape. 1975 1736 -239 Operating 476 241 Shut-in 717 **UKCS Well Stock** Temp. Plugged 164 172 Total 2615 2625 Well stock is defined as the total number of production wells in the UKCS Note: Suspended, plugged & abandoned wells are not 2000 2005 2010 2015 2020 which have a status of either, operating, reflected in the table above table Spud Year temporarily plugged or shut-in Newly Source: ogauthority

• Over the past 20 years there has been a steady decline in the number of wells spudded on the UKCS. This trend was reversed in 2019 during which the UKCS experienced a significant uptick in the number of wells (141) spudded, up from x in 2018. In 2020 however, the decline returned and only 71 wells were spudded.

OGA Insight: An explanation for the 2019 increase may be the recovery of the oil industry after three years of low crude prices. However, due to the Covid-19 pandemic, 2020 was an unprecedented and challenging

year for operators. These challenges have been reflected across the entire UKCS well landscape.

UKCS Well Stock

- The total UKCS well stock from 2017 to 2020 has remained consistent.
- The number of completed operating wells in the UKCS has reduced from 1,975 in 2019 to 1,736 in 2020.

OGA Insight: Many of these wells are within SNS Fields that have reached Cessation of Production (COP).

Exploration & Appraisal Wells: Activity Overview

•

Discovered Resources 2020 (mmboe)

E&A Well Count 2020

9

Planned wells in years vs actually drilled

OGA Insight

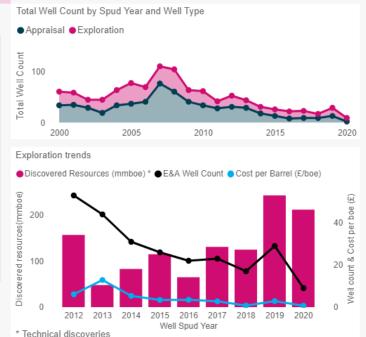
 The number of E&A wells drilled has dropped over the past decade (2010 – 2020). Despite this, the exploration success rate has been increasing relative to the number of wells drilled.

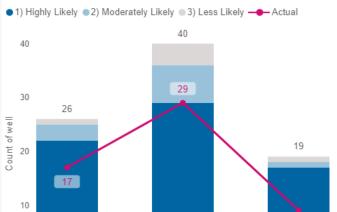
OGA Insight: This reflects the UKCS being a mature hydrocarbon basin with fewer investments in a challenging environment, but which can still offer opportunities to investors.

 Over the past three years more than half a billion barrels of oil equivalent have been discovered in the UKCS

OGA Insight: Large discoveries in the CNS high-pressure, high-temperature (HPHT) plays have returned significant volumes. This is coupled with infrastructure-led exploration, which typically yields lower discovery volumes but is lower risk and can return higher value.

 In 2020 fewer planned wells were drilled/delivered than in previous years. In 2020, 19 wells were planned but only nine were delivered (47%). In





The bar represents the wellbores which were planned in the previous UK stewardship survey year broken up by the chance of happening. The line represents the actual number of wellbores which were drilled in that year.

2019

Year

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2018

• In 2020 fewer planned wells were drilled/delivered than in previous years. In 2020, 19 wells were planned but only nine were delivered (47%). In 2019, 40 wells were planned and 29 were delivered (73%).

OGA Insight: The Covid-19 pandemic and the global drop in commodity prices directly impacted offshore operations in 2020.

2020

Exploration and Appraisal: Costs

2020 Total E&A Wellbore investment

(

2020 Average NPT% of total spend

15%

OGA Insight

• In 2019 E&A well costs increased significantly compared to previous years. 2020 has seen a reduction to the same level of spend as 2018.

OGA Insight: There was no activity in the WoS or SNS/IS areas in 2020. In 2019 a significant investment into exploration was made in the WoS and SNS and IS regions, accounting for approximately £420MM.

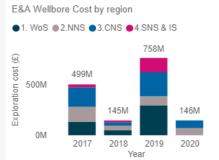
 Services and rentals in 2020 became the primary costs in E&A wells, overtaking rig costs.

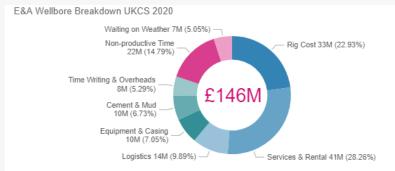
OGA Insight: A contributing factor in the lowering of rig costs is related to oversupply, coupled with the reduction in global drilling activity.

 In 2020 overall well spend and average well costs was reduced.

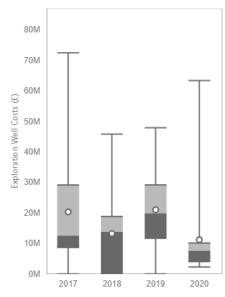
OGA Insight: Fewer challenging wells in 2020 were drilled when compared with 2019.







Individual E&A Wellbore investment Distribution



For box and whisker legend click 'Help' button in top right

Exploration and Appraisal: Wellbore Performance

2021 Average cost per foot (£/ft) £1,197

OGA Insight

 In previous years cost per foot of an E&A wellbore has been approximately £2000/ft. In 2020 this dropped considerably to £1200/ft.

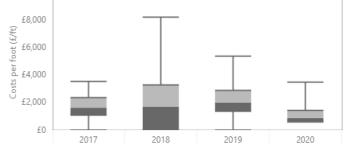
OGA Insight: The only E&A wellbores drilled in 2020 were in the CNS and NNS regions of the UKCS with no wells drilled in the more expensive, deep water WoS area. Proportionally, very little E&A HPHT drilling took place in 2020 compared with 2019 and 2021.

 When comparing 2020 E&A Well NPT with previous years, the average has increased from 8% in 2019 to 15% in 2020. Also, the range in distribution of NPT% per wellbore has increased with a maximum NPT cost of £5.7MM in 2020.

OGA Insight: NPT increased in 2020 due to problems in drilling the top-hole sections in several wells.



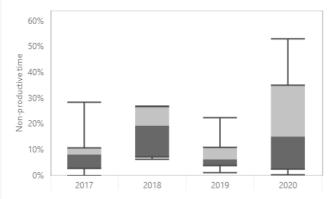




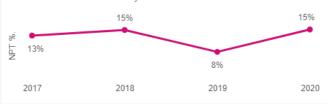
* Wellbore lengths are measured depths of the wellbore from spud depth to wellbore TD. Source: WONS.

2021 Average NPT of total cost (%) 15%

Wellbore NPT % of overall wellbore costs







Exploration and Appraisal: Lookahead 2021 - 2023

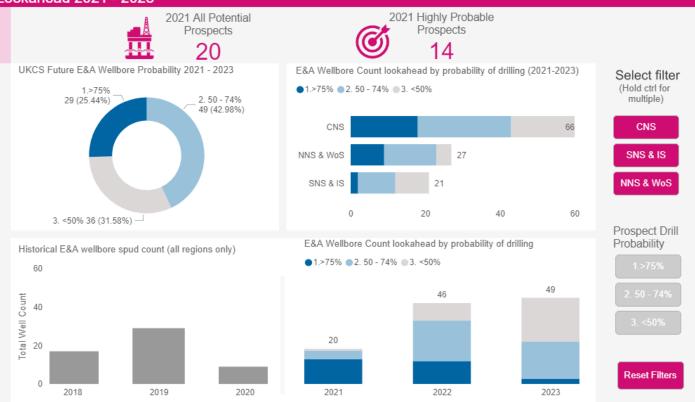
OGA Insight

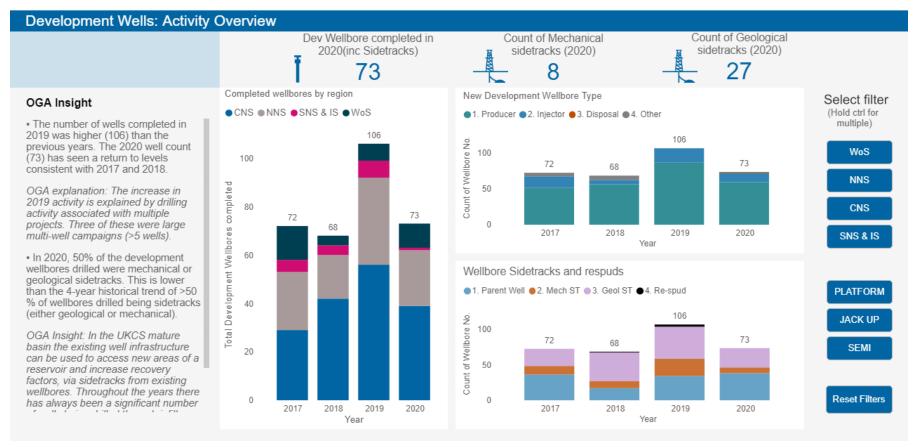
 Forecasts for 2021 and beyond (made by operators at year end 2020) indicate a return of confidence in investments and a likely return to higher activity levels.

OGA Insight: Much of the firm or likely E&A activity is the result of deferred activity from 2020. At the time of writing, it is clear that the UKCS will continue to face the impacts of the Covid-19 pandemic, a volatile crude price, and restricted access to capital.

 Although the year end 2020 survey data for forecast drilling in 2022 and 2023 reflect potentially higher activity levels, overall confidence in activity levels currently remains low.

OGA Insight: Further technical work is required to better define the chances of success for prospects. This will allow final investment decisions to be made prior to drilling or relinquishment.





• The number of wells completed in 2019 was higher (106) than the previous years. The 2020 well count (73) has seen a return to levels consistent with 2017 and 2018.

OGA explanation: The increase in 2019 activity is explained by drilling activity associated with multiple projects. Three of these were large multi-well campaigns (>5 wells).

• In 2020 50% of the development wellbores drilled were mechanical or geological sidetracks. This is lower than the 4-year historical trend of >50 % of wellbores drilled being sidetracks (either geological or mechanical).

OGA Insight: In the UKCS mature basin the existing well infrastructure can be used to access new areas of a reservoir and increase recovery factors, via sidetracks from existing wellbores. Throughout the years there has always been a significant number of wells being drilled through infill drilling and satellite accumulation drilling which supplement the large projects.

Development Wellbores: Wellbore Investment

Total Well Spend 2020

2,074M

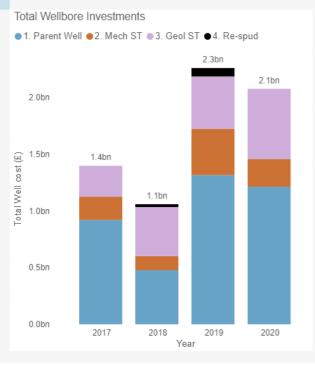
OGA Insight

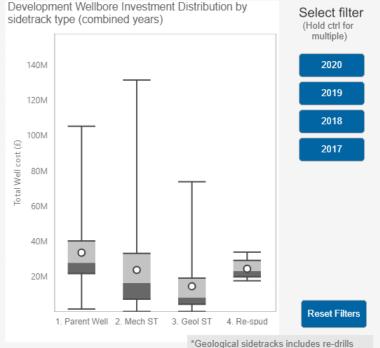
 Total well spend remained high for wells completed in 2020, above the well spend in 2017 and 2018, yet, the number of wells drilled was down by ~25%.

OGA Insight: A number of high cost development wells were completed in 2019 and 2020. These wells have been either in HP/HT fields or the operator has designed the well to a higher specification in order to maximise the production return.

Mechanical sidetracks can still be expensive relative to the cost of the parent well (costing on average 70% of a parent wellbore). The average geological sidetracks is typically half the cost of drilling new wells from surface and can provide an economical way of reaching a new target if that target lies within reach of an existing well.

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Well cost distribution chart

- 1 New Well: In cases where wells are spudded and completed in one attempt, the average well cost is illustrated in the spud column.
- 2. Mech ST: This distribution only shows the cost of the portion of the well which has been sidetracked due to unplanned operational challenges.

Note: In these cases the cost of the mechanical sidetrack would be added to the original spudded well cost in order to reflect the overall well cost.

• 3. Geol ST: (Includes redrills) This distribution only shows the cost of the portion of the well which has been geologically sidetracked. This represents wells which are drilled from an existing well to a new geological target.

Note: If the geological sidetrack was unplanned then its cost would be added to the original spudded well cost to reflect the overall well cost.

Development Wellbores: 2020 Wellbore cost analysis 2020 Material costs (£) 2020 NPT/WoW Costs (£) 2020 Time dependant costs (£) 1,152M 523M 356M Total Wellbore Cost Breakdown (all wellbores including Drilling Costs Breakdown in 2020 Select filter **OGA Insight** sidetracks and respuds) (Hold ctrl for Waiting on Weather 6% multiple) *Note - Data reported for all individual ■Time costs ■Materials ■NPT/WoW costs NPT 12% wellbores. This is not the total amount of Rig Cost 29% inefficiencies due to sidetracks and 2.3bn Time Writing & Overheads CNS 2.0bn respuds. Well Spend (£) 6% 2bn 1.7bn Total Cost observations and insights NNS 1.1bn Cement & Mud . The trend for the well cost breakdown 6% 1bn (time costs, materials and inefficiency costs) has remained consistent through SNS & IS Equipment & Casing the years with time costs accounting for 50 0bn %, materials 30% and inefficiency costs 2017 2018 2019 2020 WoS — Services & Rental 20% Logistics 10% ---Year · The Central North Sea received the Completion Costs Breakdown in 2020 highest amount of investment in 2020 with Drilling and Completion costs by region in 2020 regards to new development wells. Over Waiting on Weather 6% - Drilling Costs Completion Costs £1.1bn was spent with 75% of this being NPT 10% spent on the drilling costs. Ria Cost 25% 1,180M OGA Insight: A significant amount was Time Writing & Overheads invested in the CNS HPHT sector. With 1.000M Cement & Mud higher well costs and longer well drill times Θ 4% on average costs for these wells can be up to four times higher than the average 444M 408M 500M UKCS well. Services & Rental Equipment & Casing **Drilling Cost Observations and insights** Reset Filters · WoS drilling equipment and casing are Logistics 9% 0M lower than those in the NNS and CNS. WoS NNS CNS

2020 SNS & IS new development well(s) ommitted for confidentiality

Note - Data reported for all individual wellbores. This is not the total amount of inefficiencies due to sidetracks and respuds.

Total Cost observations and insights

- The trend for the well cost breakdown (time costs, materials and inefficiency costs) has remained consistent through the years with time costs accounting for 50 %, materials 30% and inefficiency costs 20%.
- The Central North Sea received the highest amount of investment in 2020 with regards to new development wells. Over £1.1bn was spent with 75% of this being spent on the drilling costs.

OGA Insight: A significant amount was invested in the CNS HPHT sector. With higher well costs and longer well drill times on average results in the costs for these wells can be up to four times higher than the average UKCS well.

Drilling Cost Observations and insights

· WoS drilling equipment and casing are lower than those in the NNS and CNS.

OGA Insight: WoS well designs are simpler than those in CNS/NNS . The CNS/NNS wellbores which have been completed may also include a deep high pressure high temperature completions which may bring up the cost in these regions.

• WoS drilling. Waiting on weather costs (15%) are higher than the NNS (4%) / CNS (4%) regions.

OGA Insight: An explanation for this trend is likely associated to the WoS rig schedules have been optimised to perform less weather sensitive drilling operations through the winter months.

Completion cost observations and insights

• In the CNS & NNS the completion equipment & casing costs are the highest proportion of the spend.

OGA Insight: An explanation for this trend might be more complex/expensive CNS and NNS completions in HPHT fields, some with H2S.

- In WoS, completion Equipment costs are the fourth largest spend.
- WoS completion waiting on weather costs are 10% of the total completion costs.

OGA Insight: This is considered good performance in the harsh WoS environment taking into account rig schedule optimisation to perform more weather sensitive completion operations through the summer months.

Development Wellbores: Non-Productive Time (NPT) Cost Analysis 2020 NPT % of total spend 2020 NPT Costs (£) 12% 238M Drilling and completion cost breakdown by year Non productive time drilling and completion Costs 2020 Select filter **OGA** Insight (Hold ctrl for Drilling NPT Completion NPT multiple) In 2020 NPT costs accounted for 12% of the overall well spend. This is a four-138M percentage point reduction from 16% Rig type which was observed in 2018 and 2019. Œ **PLATFORM** Well Spend 100M OGA Insight: NPT has dropped by four percentage points, however, waiting on 53M 47M JACK UP weather has increased by four percentage % NPT points resulting in total time inefficiencies remaining constant. The drop in NPT may % Rig Cost total **SEMI** be related to operators recategorising their 0M % Service&rental WoS NNS CNS % Equipment · NPT has reduced across all rig types in Drilling & Completion NPT % of Total well spend the UKCS in 2020. The rate has dropped % Logistics from 16% in 2019 to 12% of total costs in % Time writing 2020. 100% % WoW OGA Insight: Less activity in 2020 NPT % of total combined with slower pace has allowed % Cement & Mud operators increased planning times. combined with more experienced service 50% and rig personnel during the execution . The proportion of NPT associated with the drilling costs is approximately 75% of Reset Filters 2017 2018 2019 2020 the overall NPT which is in line with the 2017 2018 2019 2020 cost breakdown of drilling vs completion 2020 SNS & IS new development well(s) ommitted for confidentiality

 \bullet In 2020 NPT costs accounted for 12% of the overall well spend. This is a four-percentage point reduction from 16% which was observed in 2018 and 2019.

OGA Insight: NPT has dropped by four percentage points, however, waiting on weather has increased by four percentage points resulting in total time inefficiencies remaining constant. The drop in NPT may be related to operators recategorising their costs.

• NPT has reduced across all rig types in the UKCS in 2020. The rate has dropped from 16% in 2019 to 12% of total costs in 2020.

OGA Insight: Less activity in 2020 combined with slower pace has allowed operators increased planning times, combined with more experienced service and rig personnel during the execution phase.

• The proportion of NPT associated with the drilling costs is approximately 75% of the overall NPT which is in line with the cost breakdown of drilling vs completion costs.

Development Wellbores: Lookahead Potential Development wells 2021 2021 Approved Wellbores 51 51 UKCS Historical Well count Well Outlook by Region Select filter **OGA** Insight Development Well Outlook (Hold ctrl for Approved No Approval multiple) • The number of wells approved for 2021 Approved No Approval 120 (38) is approximately half of the wells which were drilled in 2020. 107 CNS OGA Insight: Although the number of NNS wellbores planned for the year is below the 100 historical wellbore count, this does not Total Development Wells ∞mpleted SNS & IS NNS consider the wellbores which have been WoS unexpectedly sidetracked. SNS & IS 80 · For the following years, there is a planned 73 73 76 10 20 rebound in drilling activity. However, these 68 Count of Well/Target Prespud Name WoS 69 plans have not yet been approved. 60 HP/HT Development well outlook . The CNS followed closely by the NNS are the two regions where major activity is 51 ApprovedNo Approval planned for the future. 2021 4 Well count 20 38 Reset Filters 0 2017 2018 2019 2020 2021 2022 2023 0 HP/HT

UKCS Well Stock Well Stock 2020 Completed Operating Completed Shut-in 2020 Wells 2020 1736 UKCS Well Stock Well Stock by region Select filter **OGA** Insight (Hold ctrl for 3K Operating Shut in Temporarily Plugged 715 Note. Well stock consists of all 2625 multiple) completed wells which have not been permanently abandoned. Well Stock is **CNS** 1130 broken down into operating, shut-in & 2K 2000 Well count plugged wellbores in the UK Well count stewardship survey. NNS 615 . In 2020 a total of 2.625 UKCS wells 1000 SNS & IS comprise the well stock. This level has been constant over the past four years, implying the number of new wells has WoS been approximately equal to the 2017 2018 2019 WoS NNS CNS SNS & 2020 number of wells abandoned. IS Survey Year • In the past year there has been an Platform increase of 239 wellbores that have Shut in % Wells Task Force KPI moved from operating to shut in. Of the Wellbore Status Well Stock Well Stock Well Stock Change NUI 239, 150 wells have been removed from 2019 2020 2019 - 2020 operating in the SNS & IS regions 40% alone Shut in % Subsea Operating 1975 1736 -239 Shut-in 476 717 241 OGA Insight: A significant proportion of the shut-in well stock are related to Temp. Plugged 164 172 8 wells which are waiting to COP. 2625 10 Total 2615 KPI Target 2023: 10% significant interventions required on 0% Reset Filters infrastructure or are on hold for export 2020 Note: Suspended, plugged & abandoned wells are not 2018 2019 routes to be reinstated. Without reflected in the table above table. investment in infrastructure or downhole

Note. Well stock consists of all completed wells which have not been permanently abandoned (AB1, AB2, AB3). Well Stock is broken down into Completed Operating, Completed Shut-in & Temporarily Plugged wellbores in the UK stewardship survey.

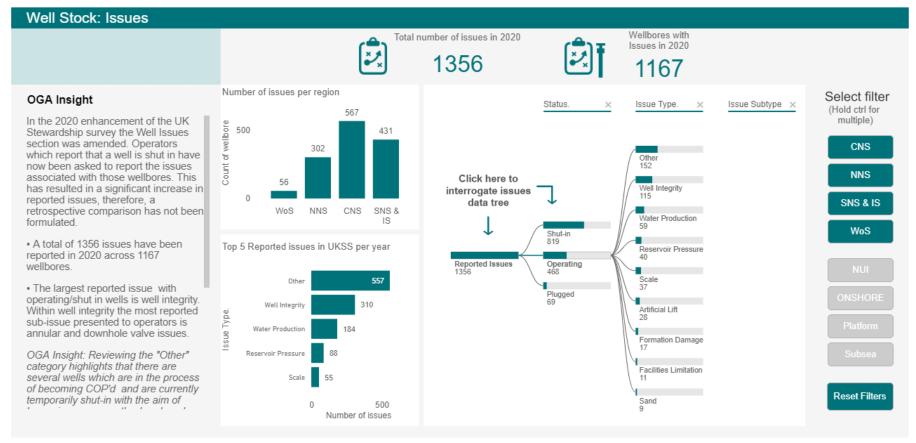
- In 2020 a total of 2,625 UKCS wells comprise the well stock. This level has been constant over the past four years, implying the number of new wells has been equal to the number of wells abandoned.
- In the past year there has been an increase of 239 wellbores that have moved from completed operating to completed shut in. Of the 239, 150 wells have been

removed from completed operating in the SNS & IS regions alone.

OGA Insight: A significant proportion of the shut-in well stock are related to wells which are waiting to COP, significant interventions required on infrastructure or are on hold for export routes to be reinstated. Without investment in infrastructure or downhole interventions, it is likely many of the shut-in well stock will be permanently lost.

Well Stock: Surveillance Well Stock 2020 Well Stock Surveillance Well Stock with % Rate 2020 surveillance 2020 2625 23% 550 UKCS Wells with Surveillance + Surveillance rate Surveillance rates by Wellbore region Select filter **OGA** Insight Surveillance activity or continuous Surveillance Rate % Surveillance activity or continuous Surveillance Rate % (Hold ctrl for • In 2020 there were a total of 608 wells multiple) which had surveillance, down by 54 wells Count of Wellbore No. from 2019. This is a big reduction on a Rate WoS small percentage of wells which have been 26% surveyed every year - 26% in 2019 200 20% Surveillance 25% reduced to 23% in 2020. 23% NNS 662 . In 2020 23% of the Well Stock had either 600 608 primary (continual surveillance) or **CNS** secondary (intervention-based activity) 20% 0% Count of Wellbore No surveillance. WoS NNS CNS SNS & IS SNS & IS Rate · The lowest surveillance rates are in the urveillance l SNS (gas) wells (7%) and normally unmanned facilities (9%) which are also Surveillance Rates by Wellbore environment most frequently located in the SNS. Operating Surveillance activity or continuous Surveillance Rate % Subsea wells (which tend to be more ิดี 10% expensive to perform surveillance) have a Plugged Wellbore No. higher surveillance rate than Normally 20% H 200 Unmanned Installations (NUI) wellbores. Shut-in 200 5% OGA Insight: It appears there could be an Surveillance opportunity for operators to improve their of of surveillance, both on manned and unmanned platforms to reach the 50% KPI established by the Reservoir and Wells Reset Filters Optimisation Group 0% 2019 2020 0 NUI Platform Subsea Year

Reservoir and wells optimisation group



In the 2020 enhancement of the UK Stewardship survey the Well Issues section was amended. Operators which report that a well is shut in have now been asked to report the issues associated with those wellbores. This has resulted in a significant increase in reported issues, therefore, a retrospective comparison has not been formulated.

- A total of 5321 issues have been report in 2020 across 1178 wellbores.
- The largest reported issue with operating/shut in wells is well integrity. Within well integrity the most reported sub-issue presented to operators is annular and downhole valve issues.

OGA Insight: Reviewing the "Other" category highlights that there are several wells which are in the process of becoming COP'd and are currently temporarily shut-in with the aim of becoming permanently abandoned.

There is a large others category with wells which have unknown issues, no issues or they are waiting for abandonment and have been shut-in due to being at the end of their economic life.

OGA Insight: As highlighted in the intervention section, repairing and maintaining downhole valves can return significant value, both financially and hydrocarbon volumetrically. There is possible scope for more downhole valve operations to be conducted, allowing more production to be realised efficiently.

Well Stock: Intervention Overview







OGA Insight

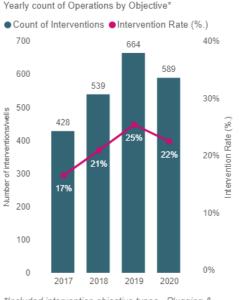
- After three years of growth the total number of well interventions and the intervention rate have dropped from 2019 to 2020.
- Only 18% (460 wellbores) of the well stock was intervened in 2020 with an intervention rate of 22% (589 intervention jobs).

OGA Insight: An explanation for this may be the Covid-19 pandemic which reduced travel for key offshore UKCS workers.

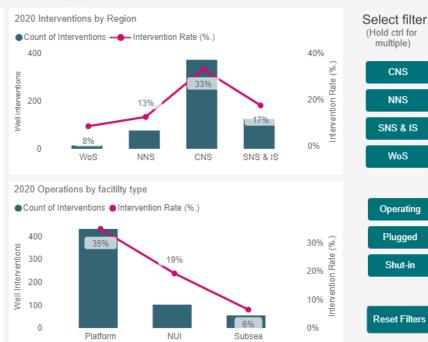
• Using the filters (right hand side), the operating well intervention rate is 3x higher at 29% compared to the shut-in intervention rate of 10%.

OGA insight: Operators are focusing interventions on operating well stock. Is there existing opportunity which is being missed as shut-in wells are not being intervened as much as they could?

. Dogionally CNS intorvention rate is







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OGA insight: Operators are focusing interventions on operating well stock. Is there existing opportunity which is being missed as shut-in wells are not being intervened as much as they could?

• Regionally CNS intervention rate is 3x higher than other regions.

OGA Insight: In the CNS most of the wells are platform (dry) wells and can be intervened far easier than subsea wells. In the NNS & SNS most wells have a shorter life expectancy and therefore are less likely to be intervened.



There has been a growing trend of well interventions over the past four years with the largest number of jobs aimed at safeguarding/protecting hydrocarbon production.

The specific findings by intervention categories are;

Safeguarding

- · Is the most frequently performed intervention objective.
- Prevention of flow assurance issues are the safeguarding job (scale squeezes & chemical washes) performed.
- Scale squeezes also rank as the highest contribution to volume of hydrocarbon production by interventions.

- The main optimisation jobs are re-perforations, water shut offs and acid washes.
- Re-perforations and water shut-offs have also given a significant contribution to reinstating wells production.

Restoration

- The main interventions in restoration are associated with downhole valves, pump repairs and wellhead maintenance.
- Fixing downhole safety valve issues has supplied the third largest production return.

Note* Please use active filters to drill into the individual intervention categories.

Optimisation

Well Stock: Intervention Costs 2020Average cost per Total Intervention spend 2020 *Average cost of optimsation, job (£)* safeguarding and restoration 269M interventions Intervention Cost Overview Average cost per intervention job 2020 (£/job) Select filter **OGA** Insight (Hold ctrl for Optimise Restore Safeguard Surveillance Optimisation Restoration Safeguarding . In terms of spend, there was an multiple) 2.0M increase in 2019 to £393 million but then 393M 400M a decrease in 2020 to £269 million. This CNS Spend (£) has not followed the relatively flat trend 1.5M 25M of activity between 2019 and 2020 (see NNS page 17). ention 1.0M OGA Insight: We note that the 2019 291M SNS & IS 300M mterv 0.5M increase can be explained by the high Œ 269M spend increase in optimisation and the 166M Total intervention spend 249M WoS 38M average cost of optimisation appears to 0 0M 37M be twice what it has been in previous 2017 2018 2019 2020 23M years. Technical success intervention - Average cost per incremental boe of 200M Regionally, 2019, was a year of very production (£/boe (12 months)) Operating 128M high optimisation activities in WoS with 99M Optimisation Restoration Safeguarding spend growing over 4-fold compared 142M Plugged with other years. WoS tends to have Avg Cost per Barrel (£/boe) 11 high unit costs. In 2019 13 optimisation iobs cost £97 million partly explaining Shut-in 100M 188M 10 the overall high UKCS spend for that year. 123M 112M 82M · Stand-alone surveillance operations on well stock was the lowest spend Reset Filters intervention (£8.2 million). 0M 2017 2018 2019 2020 2018 2019 2020

• In terms of spend, there was an increase in 2019 to £393MM but then a decrease in 2020 to £269MM. This has not followed the relatively flat trend of activity between 2019 and 2020 (see page 17).

OGA Insight: We note that the 2019 increase can be explained by the strong spend increase in optimisation and the average cost of optimisation appears to be twice what it has been in previous years.

Regionally, in 2019, was a year of very high optimisation activities in WoS with spend growing over 4-fold compared with other years. WOS tends to have high unit costs. In 2019 13 optimisation jobs cost £97MM partly explaining the overall UKCS spend for that year.

- Stand-alone surveillance operations on well stock was the lowest spend intervention (£8.2MM).
- Total spend on Shut-in wells appears to increase significantly, as well as bringing the average cost per job up by double that of 2019.

OGA Insight: There have been a small number of intervention jobs on wellbore restoration which have cost significantly above the average intervention cost, this has resulted in the restoration costs being far higher in 2020 than previous years. Safeguarding operations offer the best value for intervention when comparing the cost per boe returned from the investment.

Well Stock: Production Losses Total HC Losses (boe) Completion Losses (boe) Reservoir Losses (boe) Wellhead Losses (boe) Production losses attributed to wells Production Losses by loss category 2020 Select filter **OGA** Insight (Hold ctrl for ● CNS ● NNS ● SNS & IS ● WoS Wellhead 8M (25.53%) multiple) For more information on production Completion losses please see the 2020 OGA 8M (26.05%) 31.4M Production Efficiency Report CNS 30.2M 30M ЗМ · After two years of decline in Well NNS Production Losses (2018 & 2019), there was an increase in 2020, 8M 24.7M 25M returning to 2017 levels. 7M SNS & IS Production Losses (mmboe) 12M 10M 22.5M OGA Insight: Despite the progress 5M made on improving the overall 4M Reservoir 15M (48.42%) WoS 5M production efficiency in recent years, well production losses are high at 31 6M MMboe per year. зм Production Losses by Fluid type 2020 • The WoS region experienced the most notable increase (from 3 million Total - Gas (boe) boe in 2017 to 8 million in 2020). 9M (29.08%) 17M OGA Insight: An explanation for this trend might be large topside outages 13M and associated low water injection 5M 9M 9M rates, resulting in reduced reservoir pressure maintenance. Total - Oil (bbl) 21M (70.92%) 0M Reset Filters 2017 2018 2019 2020 I ----- D-£-:£:--- £----

For more information on production losses please see the 2020 OGA Production Efficiency Report

• After two years of decline in Production Losses (2018 & 2019), there was an increase in 2020, returning to 2017 levels.

OGA Insight: Despite the progress made on improving the overall production efficiency in recent years, well production losses are high at 31 MMboe per year.

• The WoS region experienced the most notable increase (from 3MM boe in 2017 to 8MM in 2020).

OGA Insight: An explanation for this trend might be large topside outages and associated low water injection rates, resulting in reduced reservoir pressure maintenance.

Losses Definitions from survey:

(from choke model - actual production vs expected production)

Completion: This covers loss associated with all aspects of the well jewellery within the barrier envelope of the well, using the fact that a well is a system.

Reservoir: This covers all reservoir related losses e.g. lack of voidage.

Wellhead: This covers loss associated with wellhead equipment (excl. completion) and operation (from the tubing hanger upwards to the Christmas tree and the wellhead system including annulus valves within the boundary of the well)

Glossary & Notes

Data Caveat

The data analysed in this report is obtained from two key sources

The UKSS survey is an annual survey of Operator activity, linked by Well Registration No. to WONS, but sorted primarily on Regulatory Completion date or (in the case of active wells) reported at year end (31st December).

The differences in the reporting protocol mean that the data analysed can only be a snapshot of a specific timeframe and may not be representative of the whole picture.

This report is presented as a factual analysis of available data and is restricted to Field Area levels of detail to avoid identification of assets and to anonymise any data. More detailed analysis may be available on request, subject to OGA approval.

Exploration and Appraisal volumes are the OGA analysed values and may or may not align with the publicly announced volumes.

Insight Report Notes

Annual drilling activity data is based on wellbore spud date. All other annualised well related data is based on the regulatory completion date, defined in this case as the date at which planned drilling operations on the wellbore were completed to leave it completed for production, abandoned or suspended (as per WONS). This is particularly important when discussing NPT and cost figures.

Glossary & Definitions

Sidetracks

A wellbore may be sidetracked for several reasons:

Geological - In most cases a geological side-track is planned to enhance subsurface information. A geological side-track is defined as a wellbore that is steered towards a different subsurface target than the previous wellbore. In the case of a geological side-track, total cost reporting will be the sum of the different cost categories.

Mechanical - In most cases these are unplanned wellbores, initiated due to operational issues such as hole instability, directional control or tool failure. In the case of a mechanical side-track, the reported costs of the side-tracked wellbore will be added to the NPT costs of the original wellbore.

Respud - If a well must be re-spudded, the costs of the original wellbore will be added to the NPT category of the respudded well.

Redrill - If an existing producing wellbore is side-tracked to a different geological location, this is classified as a re-drilled well. The surface location is preserved. In this case, the cost of the re-drilled wellbore is preserved as reported.

Regions

CNS - Central North Sea

NNS - Northern North Sea

WoS - West of Shetland

SNS & IS – Southern North Sea and Irish Sea (East)

Abbreviations & Definitions

COP – Cessation of Production - Production has ceased and all wells are shut in; redevelopment/re-use options have been reviewed and discounted and there is a clear intent by the licensees to proceed to decommissioning

Dev Wells - Development **Wells -** Wells that are drilled to produce or enhance hydrocarbon exploitation.

E&A – Exploration **and A**ppraisal Wells which are primarily drilled to gather subsurface information.

HP/HT – **H**igh **P**ressure **H**igh **T**emperature – Wells drilled into fields or areas where reservoir pressure exceeds 10,000 psi (690 bar) and/or reservoir temperature above 300 deg. F (149 deg C) is determined HP/HT.

Infill well - A well drilled for a development project that been in production for >5 years.

MMboe – **M**illion **b**arrels of **o**il **e**quivalent.

NPT - Non-**P**roductive **T**ime – defined as the cost (as reported) of any operational, mechanical or geological event interrupting the effective delivery of a well and excluding any weather-related delays.

 $\textbf{WONS-Well O} perations \ \textbf{N} otification \ \textbf{S} cheme-a \ transactional regulatory database containing details of well construction activities, production status and abandonment activities.$

WoW – **W**aiting **o**n **w**eather, cost associated with drilling and completion activities that have been halted due to poor weather conditions.

Well Status

Completed (Operating) - A wellbore that is currently active

Completed (Shut in) - A wellbore that is shut-in (either at the tree valves or subsurface safety valve (usually only applied if the wellbore is intended to be shut-in for 90 days or more)

Plugged - A wellbore that has been plugged with a plug rather than an abandonment barrier

AB1 - A wellbore that has had the reservoir permanently isolated

AB2 - A wellbore with all intermediate zones with potential to flow permanently isolated

AB3 (Permanently Abandoned) - A wellbore that has had the well origin at surface removed and will never be used again

Losses Definitions from survey:

Completion: This covers loss associated with all aspects of the well jewellery within the barrier envelope of the well, using the fact that a well is a system.

Reservoir: This covers all reservoir related losses e.g. lack of voidage.

Wellhead: This covers loss associated with wellhead equipment (excl completion) and operation (from the tubing hanger upwards to the Christmas tree and the wellhead system including annulus valves within the boundary of the well)

Wellbore Environment

Platform – Wellhead is located on a well bay within a normally manned offshore platform

NUI – Normally Unmanned Installation - Wellhead is located on a well bay within an offshore platform which is either unmanned or temporarily unmanned.

Subsea - Wellhead is located on the seabed and is tied back to an installation on the surface.