North Sea Transition Steering Group meeting

23rd November 2020

Meeting was held via MS Teams

Welcome and Introductions

- Andy Samuel opened the meeting and thanked everyone for attending.
- Andy thanked Jean-Luc Guiziou for the comprehensive piece of work he had carried out on the recent task force review. **Task Force Review**
- All task forces have updated their priorities and objectives for 2021, highlighting the link with MER, net zero and collaboration.
- Following the exercise, the Culture Task Force has been retired. Steve Phimister was thanked for the work he had carried out which has delivered some good successes.
- It has been decided that the Supply Chain and Exports Task Force (SCETF) and the Efficiency Task Force will remain as separate entities. Both are working on actions that are complementary, no duplication was identified.
- For the remaining task forces the deliverables are well defined with MER remaining a core focus, and in addition all taskforces now have activities on the net zero agenda with a focus on scope 1 and 2.
- It was highlighted that none of the task forces were looking at hydrogen and that OPITO was not represented on any of the task forces.
- Action: Jean-Luc to discuss with John McDonald which task force would gain the most value from OPITO joining. Asset Stewardship Task Force Review
- There has been a great deal industry engagement with the work of the Asset Stewardship Task Force (ASTF).
- A review was carried out of the Asset Integrity task group, it was decided that it will continue to report to the ASTF.
- The Production Efficiency task group is addressing new ways of working to continue improvements already made, they are looking at both culture and technology.
- The Resource Progression task group held a well-attended workshop which promoted the uptake of the resource progression tool. They are looking for champions to encourage use of the tool.
- A great deal of work has been done in the net zero area. The Emissions Reporting workstream and the Target workstream are being merged. The aim for reporting work stream is to establish a consistent mechanism for reporting UKCS emissions. It is planned to run a pilot and are looking for suitable candidates for this.

- The Case Studies work stream have made good progress, five themes have been identified:

 Culture
 - Measure, Report, Lower Capital
 Asset Development Net zero enabling
 technologies Stakeholder and partner
 engagement
- The Electrification work stream has established TOR's and are being supported by OGA.
- Industry engagement sessions will be held prior to finalising the net zero expectation.
- The ASTF is still looking for an industry representative to lead the Net Zero Work Group.
- Action: Steering Group was asked to consider if their companies may have a suitable candidate to lead the Net Zero Work Group. Technology Leadership Board (TLB)
- The TLB are currently reviewing their strategy. Since the strategy was introduced, it has been very successful in delivering key initiatives and enabling other task forces to achieve some of their goals. There are still some very good initiatives that are ongoing.
- The shift towards energy transition and digital are becoming very prominent.
- The results from the digital survey are being sent out to companies that participated.
- It has been recognised that the OGTC and OGA are perhaps ahead of the TLB in some areas of technology e.g. energy transition and digital. TLB currently looking at what uniqueness they could bring.
- The question was asked where the Steering Group thought the value for the TLB was.
- One suggested area was to help accelerate existing technologies that could bring value to the basin.
- It was highlighted that the OGA's technology report provided an overview of the gaps and opportunities around technology.
- Following the next workshop feedback will be given to Jean-Luc on the way forward for the TLB.
- Action: Mikki Corcoran to provide feedback on the TLB Strategy to Jean-Luc following the next TLB workshop.

Supply Chain and Exports Task Force (SCETF)

- The SCETF have adopted a short-term focus with the aim to make a positive impact and move to a more long-term approach by the middle of 2021. A strong emphasis has been put on maintaining capability within the supply chain.
- Four focus areas where it is felt a positive difference can be made have been identified:

- Stimulating activity Wells P&A, brownfield projects, Critical maintenance – What would be needed to move projects forward.
- Visibility of work Revitalised pathfinder, active promotion to all companies including small companies.

 Simple, frictionless tender
 process – Simplifying the tendering process being piloted by Petrofac
- 30-day payment promoting timely payment within 30 days of receiving the invoice, not withholding full payment if only a small portion is in dispute.
- The work will cover all the supply chain including operators, tier one contractors and down the tiers.

Task Force Discussion

- It was highlighted that the Exploration Task Force (EXTF) have a lot of knowledge and capabilities which could be helpful for delivering aspects of the exploration phase of CCS e.g. subsurface monitoring and data. This may be something that EXTF start to look at.
- Action: Nick Terrell to discuss with Jean-Luc if EXTF is the best task force to deliver aspects of the exploration phase of CCS.
- It was highlighted that hydrogen sat with BEIS, but there is an overlap with CCS and the Steering Group may want to consider how to address Hydrogen at a later date.
- Action: Keep hydrogen in 'line of sight' and reconsider if appropriate for any of the task forces should work in this space.
- The decommissioning task group (DTF) have reviewed the response to the governments 'Call for Evidence'. This is a very good document, a lot of the work identified is already being undertaken.
- The DTF plan to commence work on reuse and repurposing and will engage with steering group members to ensure they are going in the right direction.
- Action: Task Force overview slide to be amended to remove company names. Completed

North Sea Transition Forum

- The next North Sea Transition Forum will be held on 7th December.
- Following discussion, the following agenda items were suggested:

 Ministers
 Update

 \circ Industry Context – Operators, Supply Chain & Trade Unions (1or 2 examples each \circ North Sea Transition Deal – Deirdre Michie and BEIS to jointly lead It was raised that there is a lot of good work already being done and this needs to be highlighted to government.

• Action: Forum pre-read to be sent Marian Bruce by 2nd December.

OGA Overview

- Andy Samuel thanked industry for the emissions work being done, the deep dives he had carried out with industry had been very positive.
- Workshops have been held with investors who have been very interested in the work being done on ESG metrics
- OGA have been supporting government policy e.g. the licensing review and CCS.
- Working with OGUK on carbon economics cases.
- Strategic work is being done on CCS licensing, industry will be brought into this discussion at the appropriate stage.
- Work will commence on EIP stage 3.
- Concluding liaising with government on the recovery opportunities for seismic repossessing in the SNS.
- 32nd round has been completed and licenses awarded.
- Geophysical Survey data disclosure data has been published.
- Seven FDP's have been approved so far this year.
- Over 40 COVID licence amendment requests have been received, the team have been taking a pragmatic approach to these.
- Stewardship reviews have recommenced.
- Still involved in a number of commercial dispute facilitations.
- Also working on stimulation activity and encouraging partnerships, payment terms and decommissioning well P&A.
- It was highlighted that the work being done on well P&A by Pauline Innes her team was very helpful.
- Going forward some of the OGA guidance will be reviewed/updated to reflect the revised strategy.

AOB & Close

• There was no AOB

List of Actions arising from meeting

- 1. Jean-Luc to discuss with John McDonald which task force would gain the most value from OPITO joining. Jean-Luc Guiziou / John McDonald
- 2. Steering Group was asked to consider if their companies may have a suitable candidate to lead the Net Zero Work Group. All Steering Group Members
- 3. Mikki Corcoran to provide feedback on the TLB Strategy to Jean-Luc following the next TLB workshop. Mikki Corcoran

- 4. Nick Terrell to discuss with Jean-Luc if EXTF is the best task force to deliver aspects of the exploration phase of CCS. Nick Terrell / Jean-Luc Guiziou
- 5. Keep hydrogen in 'line of sight' and reconsider if appropriate for any of the task forces should work in this space. Jean-Luc Guiziou
- 6. Task Force overview slide to be amended to remove company names. Completed see attached
- Forum pre-read to be sent Marian Bruce by 2nd December All Steering Group members