

Wells Task Force (WTF) Meeting

22nd April 2020

Attendees:

Steve Phimister, Shell
Brenda Wyllie, OGA
Peter Wilson, Valaris
Claus Vissing-Jorgensen, Total
Joe Narducci, Apache
Katy Heidenreich, OGUK
Ian Ferguson, Shell
Karl Tolson, Chrysoar
Martin White, Halliburton
Doris Reiter, BP
Marian Bruce, OGA (Secretariat)

Apologies:

Alan Quirke, Repsol Sinopec

Introductions

- Steve Phimister opened the meeting and thanked everyone for joining.
- He introduced Brenda Wyllie, Area Manager for the Northern North Sea and West of Shetland, OGA who has taken over from Gunther Newcombe as the co-chair for the task force.
- Brenda Wyllie gave a short overview of her career including her wells experience.

Status of the industry in the current COVID crises

- Steve asked if anyone wanted to share experiences of how companies were coping with the current COVID crisis. The following comments were provided.
 - These have been challenging weeks, but operations are ongoing with restrictions and modification to practices.
 - Some operations have been paused where it has been difficult to introduce social distancing measures, these will be picked up again when it is safe to do so.
 - Some well operations have been suspended but it is hoped to pick these up again by the end of the year.
 - There is evidence that measures that have been put in place offshore are being effective to reduce the spread of the virus.
 - Splitting shifts across workshops to reduce staff has also help prevent transmission.
 - Companies are adapting and are putting new processes in place.

- The drilling companies are seeing a large number of suspensions and cancellations of work scopes. There may be some bankruptcies as business as it is will not be sustainable.
- There are significant curtailments of activities including drilling plans. With some companies seeing a 30% minimum drop in activity.
- OGUK have surveyed the wells forum members for early sight of curtailment of activity and if this expected to be taken forward once the risk of COVID is past. Now starting work to see how they can keep projects on the table. The WTF work groups could play a significant role in this.
- OGUK are also speaking to government regarding what support may be available to the industry.
- One company has implemented testing for COVID before deploying people offshore.
- Steve Phimister closed the discussion by reminding the group that under the Wells Strategy and Wells Insight report one of the key factors for the WTF is to focus on was drilling more and better wells. However, it is unlikely with the low oil price that this will happen. The question for the WTF will be how to get as many wells as possible drilled under the circumstances.

Review of Actions

- The actions from the previous meeting were reviewed, progress against these are noted on the table below.

Task Group Updates

Right Scoping Task Group – Ian Ferguson

- ToR and group membership have been finalised
- All members have engaged, the first meeting was on the 1st April where it was agreed how the group would operate.
- The next meeting is taking place on 7th May where it will be discussed which scrutiny sessions to carry out first.
- Mark Gillard, OGA has been very helpful, he has been given the action to identify how to use the OGA's existing data to identify the current hotspots, to maximise the value and learnings from the scrutiny sessions. Mark has also been asked to identify which companies are doing well, this will help get a more targeted invite list for the scrutiny sessions.

Waste Removal - Claus Vissing-Jorgensen

- ToR have been finalised.
- Group members have been identified and currently In the process of contacting them.

- Need to identify focus areas and may need guidance on areas to target initially.
- Progress has been slowed due to COVID.
- Will need to contact OGA to understand how to access data.
- It was agreed that performance sessions would be more appropriate for this group.
- It was also agreed that the group would look at including a lagging KPI indicator around the number of side tracks and MPT performance.

Improved partnership – Martin White, Peter Wilson

- ToR have been finalised and sent to task group.
- Confident they have the right people in the group, however they are still looking for a member from the light well intervention sector.
- First meeting was held on 21st April, it was agreed to split the group in two, this will allow for work to be done in parallel and will accelerate the work.
- One group will go back to beginning to try and understand what the barriers are to success.
- Second group will identify where it has worked and identify what good looks like.
- Plan to meet every 3-4 weeks and are setting up a virtual team.
- Brenda suggested that the work that this group is undertaking might lend itself to a post COVID recovery project.
Action: Have a follow up discussion on how this could be taken forward.
Martin White, Peter Wilson, Katy Heidenreich and Brenda Wylie.

Reservoir and Wells Optimisation – Doris Reiter

- ToR have been finalised but the timeline for some of the deliverables will need to be revisited.
- They are still looking for a member from a small operator to join the group, it was agreed that it might be better to not pursue this until things settle down.
Action: Revisit this in one month's time – Doris Reiter, Katy Heidenreich
- A review of the KPI's from the OGA's data base has been carried out and the group would like to find out what the production potential is for shut in wells. This would help understand what the potential prize is.
- Concern was expressed on the way surveillance is defined, there may be an opportunity as part of the next survey to get better data.
Action: Discuss what is needed to be included in the survey – Doris Reiter, Brenda Wylie
- Katy suggested that this group could hold a webinar to raise awareness.
Action: Meeting to discuss how to take this forward – Doris Reiter, Katy Heidenreich.

Wells decommissioning

- Alan Quirke was unavailable.
- Katy Heidenreich advised that Alan had connected with the well decommissioning discussions at OGUK.
- The group is looking at work that is linked to the guidelines.
- There has been a meeting with the BEIS CCU transformation and storage expert group. Katy will share notes from this meeting.

Well Data

- Brenda highlighted that there was already a huge amount of well data freely available in the National Data Repository (NDR) that may be useful to the task groups.

Communication

- Brenda advised that she was pleased to hear about some of the good work that was being done by the task groups and asked if there was a positive story that could be shared.
- Need to be careful with any message that goes out, don't want to appear insensitive.
- Timing of any message would be very important, it would also have to be worded appropriately and should highlight what is being done to help recover activity. May want it to be forward looking.
- It was agreed Steve and Brenda would have a further discussion on what the content should be and the timing of putting this out.

AOB

- There was no AOB
- The next meeting will be held in 6-8 weeks.

Table of Actions from this meeting

Action	Assigned to	Due Date
Discuss if the work the Improved Partnership work group is undertaking would be suitable for a post COVID recovery project.	Martin White Peter Wilson Katy Heidenreich Brenda Wylie	End May
Revisit the membership of the Reservoir and Wells Optimisation work group to get representation from a small operator		End May

Discuss how to improve data collected in the OGA annual Stewardship survey for well surveillance.	Doris Reiter Brenda Wylie	End May
Discuss and arrange lunch and learn webinar to raise awareness of the Wells Optimisation work group	Doris Reiter Katy Heidenreich	End May

Action from previous meeting

Action	Assigned to	Due Date	Progress
Understand how to access OGA data - what permissions are needed to enable task groups to access the data to enable them to generate the insights they need	Brenda Wylie Steve Phimister	End March	Ongoing Following discussion, it was decided that further discussions were needed. Steve and Brenda to discuss offline. If task group leaders know what data is required, they should request this from Brenda.
Identify how the workgroups best utilise Performance workshops, Scrutiny session and deep dives and how these should be mapped against task groups	Katy Heidenreich	Mid-April	Ongoing Conversations have been taking place, but sessions haven't yet happened. Task group leads to take part in session, this will give a better understanding how these would map against the task groups. OGA has not yet commenced work on the deep dives due to current situation. OGA are looking to see how they could guide performance workshop and scrutiny session with the information they currently have
Send out request for updated well data to be included in the next OGA Annual Stewardship survey	Brenda Wylie Task Force leads	End March By end April	Ongoing Stewardship survey needs to be finalised by Q2. Task group leads should send any requests to Brenda by End May.

Task group leads to send their requests to Steve and Katy for collation for feed to OGA			
Update ToR's to ensure that deliverables are clearly defined, leading and lagging KPI's included.	Task group leads	End March	Ongoing
Finalise task group membership	Task group leads/Katy Heidenreich	End March	Some members still required but companies are reluctant to commit during current situation
OGA to draft a communication for industry to be issued by end March outlining industry base line performance, role of task force and ambition around performance improvement.	Brenda Wyllie/ OGA Comms team	End March	Ongoing Press release has been drafted It was agreed further discussion was needed on content and discussion. Brenda and Steve to discuss.
OGA to advise who will replace Gunther Newcombe in supporting the wells task force.	OGA	End April	Complete Brenda Wyllie has replaced Gunther Newcombe
Map out forthcoming wells events and map against task group deliverables and milestones and check to see if any gaps. create a communication road map.	Alan Quirke/OGA comms team	Mid-April	Ongoing
Right Scoping Task Group (Drill the right well) and Waste Removal	All task group member	End Q2	Complete

Task Group (drill the well right) to remain as separate task groups. This to be reviewed in 6 months.			
Wells work groups to meet initially on a monthly basis and wells task force quarterly	Task Group Leads	Monthly meetings to be in place by end March	Complete

Useful links:

Wells Strategy:

<https://www.ogauthority.co.uk/news-publications/publications/2019/oil-and-gas-authority-publishes-first-wells-strategy/>

Wells Insight Report:

<https://www.ogauthority.co.uk/news-publications/publications/2018/wells-insight-report-2018/>

Stewardship Expectations:

<https://www.ogauthority.co.uk/exploration-production/asset-stewardship/expectations/>