NSTF Wells Task Force

25 January 2022

Welcome

- Simon opened the meeting and welcomed those who were attending in person and those attending virtually.
- Doris Reiter has stepped down from the Wells Task Force (WTF), but bp will continue to be represented with a new member.
- This is a special meeting to discuss to review 2021 and to identify 2022 ambitions.
- The first regular WTF meeting will take place in April.

Summary of business case for Wells Task Force

- Reflecting on the last two years it is an achievement that the task force has kept going through the pandemic, this is down to the commitment and support of the task force members.
- The Wells insight report and UK Stewardship survey data will be summarised later this year. The headlines from this are that there is £15bn of capital projects coming. About half of the £15bn will be spent on wells, which is a huge prize.
- The size of the prize for the WTF is clear, the business case is there to continue the work of the WTF to make a difference in the well community and make projects more attractive.
- There is increasing focus on net zero, it will be critical that the industry meet the targets that has it has committed to deliver.
- With an increased focus on net zero there could be some competing targets that the WTF need to be aware of these.
- On the decommissioning side the size of the prize is in the region of £25bn.
- Going forward production will need to be balanced with green-house gas emission reduction, this should also be the case for wells.
- There are a number of forum/groups that represent wells, but the WTF is a unique group.
- How the WTF tells its story will be very important, if the WTF can align around the wells story in the context of net zero and economic recovery a disproportionate impact can be made.
- The current aims and objectives are good but may not be the best narrative in a net zero context. Need a compelling narrative for what the WTF what to achieve.
- How do we frame wells improvement in terms of net zero and dual obligations?



- We need to ensure that we do not lose focus and ensure we remain competitive in the UK, need to look at efficiency and costs.
- The overarching objective is net zero, this will set the context, we need to look at how production, drilling and decommissioning can be done more efficiently while reducing emissions.
- Need to record any consequences/impact of choices that are made.
- Action Point: WTF members were asked to consider if anyone in their organisations that could help pull together the overall narrative for the WTF.

Discussion

Right Scoping Group (RSG)

- There has been good progress and delivery, but this could be more connected and aligned across the other work groups.
- The RSG held a number of events all were successful. Events focused on individual wells put forward by operators. Operators shared 2/3 challenges and potential solutions were discussed.
- The workshops were a good example of industry collaboration delivering real results.
- Need to move from looking at one well at a time to something that is more beneficial to the wider industry.
- It is proposed that the RSG focus on two themes, these to be identified by RSG members with input from the OGA.
- The deliverables will be two right scoping sessions possibly May and October 2022 each focused around one of the themes with potentially 4-6 case studies. These sessions will be written up as detailed guidelines.
- It would be very useful to share insights that would be relevant to multiple wells.
- The RSG has lost some of its members and are looking for replacements, WTF members were asked to if they could put forward suitable candidates.
- Action Point: Themes to be identified by end January and sent to Simon Roddy and Brenda Wyllie.

Improved Partnership Group

- White paper has been published and a workshop was held.
- So far there have been no multi operator campaigns although there are a lot of companies working together, sharing and collaborating taking a joined-up approach.



- More visibility on forthcoming projects may help to encourage a campaign approach.
- It was thought that bringing subsea into this group would be useful as a campaign needs more than a drilling rig.
- The white paper has been used by the OGA decommissioning team as a model that they would like operators to apply. OGA have identified the following for a campaign approach to be successful:
 - 1. Operators having the right culture for collaboration
 - 2. Data and data sharing between operators and also the supply chain.
- OGUK have offered to help collate information regarding forthcoming projects, operators would need to share this information.
- Permitting can also be a challenge and it would be beneficial if this could be simplified.
- A true multi operator campaign is not the same as a vessel share or vessel co-ordination, it is getting a contract in place that operators can share that allows jumping between wells in a much more co-ordinated and efficient way. The white paper was very successful in outlining this.
- It is proposed that 3 multi operator campaigns get underway in 2022.
- Possible three aims for this group:
 - 1. Revisit paper with reference to subsea
 - 2. Dovetail exploration activity
 - 3. Wells PA shared with decommissioning
- This group's role is advocacy and championing collaboration.
- It was suggested that the paper and an example could be shared at a conference.
- Action Point: The delivery mechanism to be agreed, outline to sent to Simon Roddy and Brenda Wyllie by end January.

Well Decommissioning Steering group

- The Decommissioning group has been re-established with new ToR's and a clear set of core priorities.
- New members have joined the group and some bedding in will be required to understand the market.
- The groups priorities include well P&A campaigning.
- The group have talked about KPI's and benchmarks and have identified 1 or 2 but they need to consider if others are required. The KPI of reducing well decommissioning cost by >35% will remain.
- They have identified technology trials and deployment to identify technology priorities.
- They will also look at the P&A guidance with reference to updating for CCS.



• Action Point: Pauline/Gerry to provide an update of Aims/KPI's and deliverables by end January to Simon Roddy and Brenda Wyllie

Waste Removal Group

- Had a successful year as they completed 4 workshops which was their aim.
- For 2022 the group are considering doing a paper on the 'Perfect Rig Arrival'.
- The group are considering discontinuing work on NPT, however there was a challenge on this.
- A best practice guide for KPI's and micro KPI's is going to be written.
- It was felt that they could be more effective in engaging with the broader industry, the group have an agenda slot at the next Wells Forum.
- It was highlighted that the current KPI of reducing NPT by 15% needed to be refined.

Reservoir and Wells Optimisation

- There are numbers that were shared from the insight report that should be included in the charts.
- The group has 3 KPI's, these should be amended and sharpened.

Closing Remarks

- Deliverables slide to be updated by the end of January.
- A meeting to be set up to include members of the task groups at the end of February.
- Action Point: Deliverables slide to be updated and issued to group Simon Roddy.
- Action Point: Task Group leads to provide task group members names and email address to Marian.bruce@ogauthority.co.uk.

Meeting Actions

- 1. WTF members were asked to consider if anyone in their organisations that could help pull together the overall narrative for the WTF. All By end of January
- **2.** Right Scoping themes to be identified by end January. Ian Ferguson
- 3. Improving Partnerships delivery mechanism to be agreed, outline to be sent to Simon Roddy and Brenda Wyllie by end January. Pete Wilson
- Provide an update of the Decommissioning Groups Aims/KPI's and deliverables by end January to Simon Roddy and Brenda Wyllie – Pauline Innes, Gerry Cooper
- 5. Deliverables slide to be updated and issued to WTF members Simon Roddy