



**Minutes of OGA Board meeting on 17<sup>th</sup> March 2022**  
**09.30-15.00**  
**48 Huntly Street, Aberdeen**

<b>Directors</b>	<b>In attendance</b>
Tim Eggar Chairman	Hedvig Ljungerud (item 9) Head of Disputes and Sanctions
Malcolm Brown Non-executive Director	Lorraine Pace (item 9) Head of Performance and Planning
Fiona Mettam Shareholder Representative Director	Tom Wheeler (item 10) Director of Regulation
Iain Lanaghan Non-executive Director	Emma Dixon (item 10) Senior Legal Advisor
Andy Samuel Chief Executive	Stuart Payne (item 12) Director of SC,HR & DC
Nic Granger Chief Financial Officer	Pauline Innes (item 12) Head of Decommissioning
Sara Vaughan Non-executive Director	Ian Fozdar (item 12) Decommissioning Manager
Sarah Deasley Non-executive Director	Russell Richardson Company Secretary
	Fiona Gruber Head of Governance and Board Secretary

### **1. Welcome and introductions**

The Chairman welcomed Directors to the meeting.

### **2. Minutes and matters arising**

Directors approved the minutes of the January meeting, agreeing one minor amendment.

### **3. Conflicts of interest**

No conflict of interest with any agenda item, nor as a result of new appointments, was declared by any Director.

### **4. Committee reports**

The Remuneration Committee met prior to the Board meeting and agreed recommendations on bonuses and had an initial discussion on pay.

The Nomination Committee met prior to the Board meeting and agreed the process for shortlisting candidates for the Chief Executive's successor.

The Ad Hoc sub Committee met on 8<sup>th</sup> February to consider several questions on a change of control case. The sub Committee reached agreement on all the matters discussed.



## **5. Safety and environment report**

The Board discussed the Chief Executive's update on safety and environment performance. The Board noted that Shell's amended environmental statement for the Jackdaw development had been considered by OPRED and was now subject to a short public consultation.

## **6. Chief Executive report**

The Chief Executive thanked the Shareholder Director for the excellent job her team, and particularly the Deputy Director, has done at great pace to develop, in collaboration with the OGA and industry, pragmatic interventions to accelerate UKCS production in response to the energy supply crisis.

He welcomed progress on the promising Edinburgh development and reported a very positive outcome elsewhere following the robust use of an OGA Plan.

The Chairman thanked the executive for an outstanding set of Board papers.

## **7. CFO report**

The CFO reported an increase in expenditure in the past month but continues to expect to return levy to industry.

Plans for the new offices in Aberdeen and London are now progressing well.

## **8. Shareholder update**

The Shareholder Director updated the Board on departmental business. She noted that the timing of the OGA's name change would highlight the interdependence between the energy transition and accelerating domestic oil and gas production.

There was a very large response to the consultation on the climate compatibility checkpoint. BEIS will publish its response shortly.

She noted that the three year review of the OGA was due to commence shortly.

## **9. Corporate Plan**

The Director of Strategy and the Head of Performance and Planning presented the draft 2022-27 Corporate Plan, setting out the OGA's high level objectives for energy security and the energy transition.

The Board discussed the overall narrative and the draft KPIs, agreed some amendments and asked to see an amended draft before the plan is sent to BEIS for Ministerial approval.

## **10. Licences**

The Board considered a proposal from the Director of Regulation on the status of licences. The Board decided that it was not yet in a position to make a decision and would reconsider the matter in September.



The Board thanked the onshore team for their continued dedication to the proper management of onshore exploration and production in sometimes frustrating circumstances.

#### **11. Lessons learned from recent changes of control**

The Director of Regulation presented a paper analysing the lessons the OGA has learnt from recent change of control cases. The OGA plans to consult on its change of control expectations and to strengthen the team so it is better prepared to act robustly earlier in such transactions where needed.

#### **12. Supply Chain, HR and Decommissioning: reuse and repurpose work**

The Decommissioning team updated the Board on its reuse and repurpose work, a key enabler of the energy transition.

The team highlighted the importance of the visibility of future work to create an efficient market. The OGA has made a big contribution to this by rationalising well data, running well campaigns and working with operators in a structured way on their decommissioning and repurposing glide paths.

The Board thanked the team for its very constructive collaboration with industry and hoped it would be possible to raise the profile of this work.

#### **13. Appointment of attorneys in fact**

The Board agreed a proposal to appoint four attorneys in fact, ensuring that authorised signatories remain available to the company within its hybrid working model.

#### **14. Articles of Association**

The Board discussed draft amended Articles of Association suggesting a way for both Fiona Mettam and Vicky Dawe, as job sharers, to serve as Directors without compromising the composition of the Board.

The Board agreed that the Articles should be amended but asked the Company Secretary to agree a suitable approach with BEIS.

#### **15. Agenda planning**

The Board discussed the future meetings schedule.

#### **16. AOB**

The Chairman informed Directors that the annual Board evaluation would shortly take place. The Board Secretary will circulate questionnaires and arrange for individual meetings with the Chairman to discuss the outcomes.



Oil & Gas  
Authority

Company number: 09666504

A handwritten signature in black ink, appearing to be 'I. M. Green', written over a horizontal line.

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Chairman

19<sup>th</sup> May 2022

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Date