

# Overview 2024







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### Introduction from the Chief Executive

The North Sea is changing. What was an oil and gas province is becoming an integrated energy basin.

Oil and gas will still play a significant role, but offshore wind, carbon storage and hydrogen will all become more prominent as the UK aims to reach net zero by 2050.

The NSTA is at the heart of this transition, putting in place the building blocks of the North Sea super-basin.

Oil and gas still meets around three quarters of UK energy demands and will remain a part of the energy mix for decades as we transition. The NSTA will continue to steward the UK's hydrocarbon assets for domestic and cleaner energy production.

We have approved eight new developments since the start of 2023. Even with these projects, domestic production will continue to decline, they bring much-needed investment into the basin and anchor the skills required for the transition on UK shores.

Reducing the emissions from this production is essential to maintaining a social licence to operate, and unlocking the remaining value in the basin.

There has been good progress in some areas, notably a near halving of flaring since 2018, but the NSTA wants the industry to go further, including on the electrification of platforms. Our ambitious new 'emissions reduction plan' clarifies decarbonisation requirements on industry to get on long term emission reductions pathways.

We expect to see real industry action in response to the Plan immediately.

2024 is set to be a milestone year for the UK carbon storage industry. We look forward to granting the UK's first two storage permits, which could lead to first injection of  $\rm CO_2$  offshore by 2028. The UKs potential for carbon storage has been clear for some time, but we are now on the cusp of turning that potential into reality.

The NSTA has also become the regulator for offshore hydrogen transport and storage and we look forward to stewarding this nascent industry.

The opportunity to accelerate the energy transition in the North Sea is underpinned by the UK's world-class offshore supply chain, technological capability, and decades of offshore data. The NSTA is providing visibility on upcoming projects across all offshore energy types, helping to connect operator and supply chain.

The North Sea is a resource which can drive a sustainable and successful energy transition. But only by integrating the planning, technological and regulatory landscapes across different energy sectors we can fully exploit that resource and unlock the new North Sea.

### Our role

We regulate and influence the oil, gas, offshore hydrogen and carbon storage industries. We help **drive North Sea energy transition**, realising the significant potential of the UK Continental Shelf as a critical energy and carbon abatement resource. We hold industry to account on **halving upstream emissions by 2030**.

#### **ENERGY SECURITY**



Helping meet UK energy demand Oil and gas production, stewardship and storage

#### **EMISSIONS REDUCTION**



Regulating for emissions reduction

Driving electrification and zero routine flaring and venting

# ACCELERATING THE TRANSITION



Carbon storage and offshore
hydrogen licensing
Providing open access data
Decommissioning and repurposing

We aim to be an **integrating force in the UKCS**, helping realise its **full economic potential**. We champion **the supply chain** and **job creation** across the UK.

# UKCS – Energy Transition opportunity

The seas around the UK contain an abundance of opportunity. The real prize is in harnessing these rich resources and infrastructure to deliver an integrated energy basin and a new economic success story.





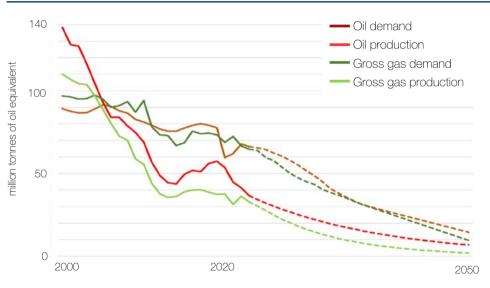




### Helping meet demand

Oil and gas currently meet around three quarters of UK energy demand, and will play a role out to 2050. Declining production from the UKCS will continue to contribute to the UK's energy security.

#### **DESNZ Net Zero Strategy demand and production projections**



UK demand for oil and gas exceeds production from the UK Continental Shelf. NSTA analysis shows this will still be the case in 2050.

This means the UK will continue to be a net importer of both oil and gas, even when factoring in new field developments.

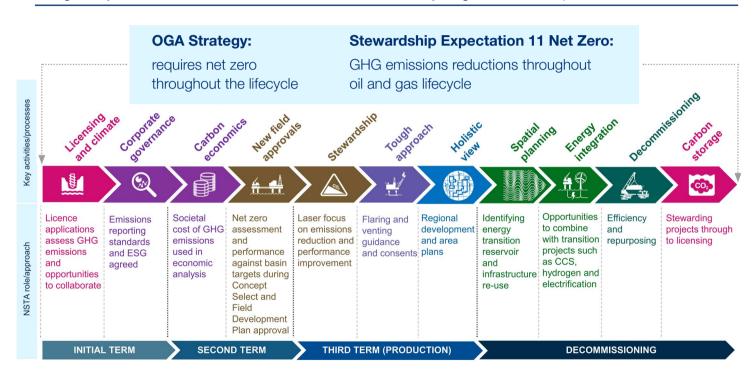
40% share of UK gas demand met by domestic production

~1/4

Carbon footprint of producing gas domestically against importing LNG

### Net zero lifecycle

The NSTA takes a lifecycle approach to net zero regulation, including through our strategy and a range of regulatory levers. This ensures net zero is considered at every stage of the development of a field.



# Energy – focus on North Sea projects

The NSTA has approved eight oil and gas projects since the start of 2023. These projects contribute to the UK's domestic energy production, maintain economic activity in the UKCS and help retain the skills needed for the energy transition.



#### £4bn

estimated capital investment into the UK economy generated by new projects

#### **398mm BOE**

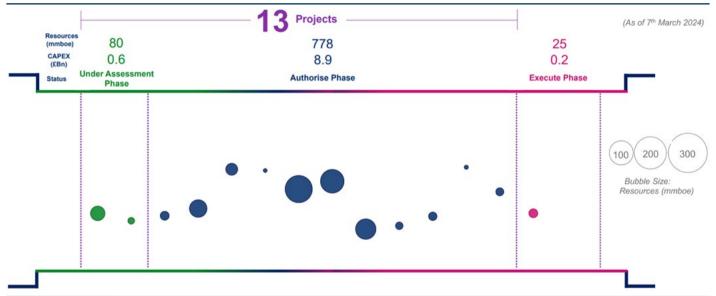
of new production to support UK energy supplies

New assets on average have

a lower carbon intensity than older assets

# Energy – focus on North Sea projects

There is a healthy pipeline of upcoming projects, which will continue to help meet UK energy demand even as production declines.





**Tom Wheeler**Director of Operations

"There are still opportunities for hydrocarbon production on the UKCS and new projects tend to have a lower carbon intensity than older assets. We assess all new projects with our net zero lifecycle approach and work with operators to ensure their emissions are as low as possible."

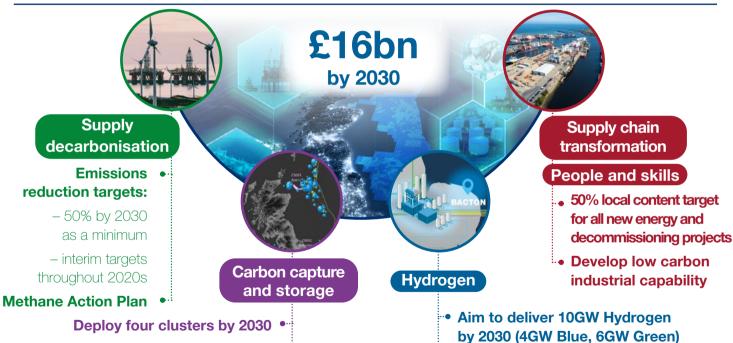
### North Sea Transition Deal

Capturing 20-30Mt CO<sub>3</sub> by 2030 • ···

New business model for •

transport and storage

The landmark North Sea Transition Deal is an agreement between industry and government to deliver an orderly energy transition. The NSTA is helping deliver on many of the aims of the deal.

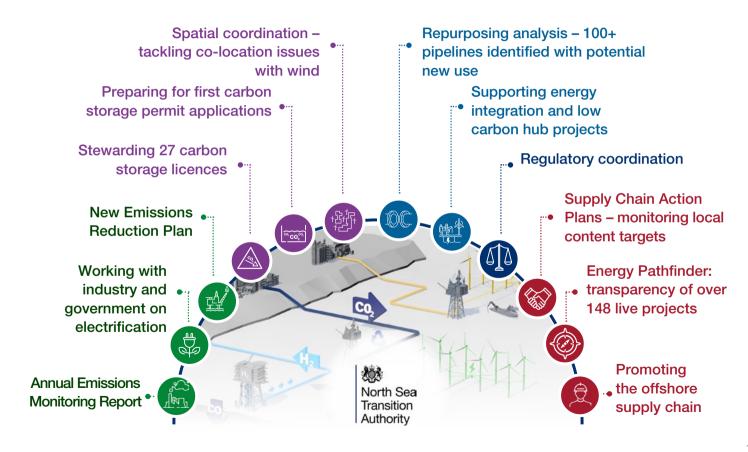


New business models for production,

transport and storage

14

### Delivering the deal: NSTA action



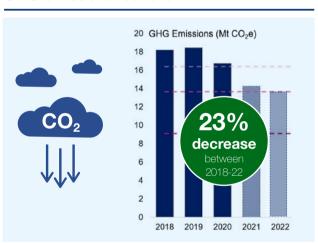




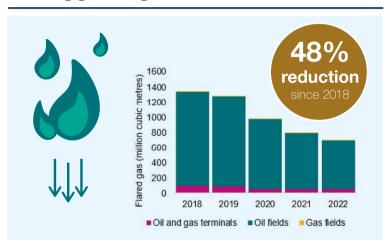
### UK upstream oil and gas GHG emissions

The North Sea Transition Deal commits industry to reduce emissions 50% by 2030 and to be net zero by 2050. Early progress has been made but bold measures are needed to surpass the 2030 target.

GHG emissions reduction



Declining gas flaring



Upstream GHG footprint

Emissions from upstream oil and gas operations equate to 3% of UK total



Power generation accounts for over 79% of upstream emissions. Platform electrification is crucial.

# UK upstream oil and gas GHG emissions

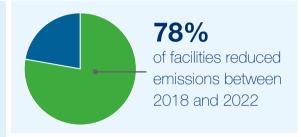
UK international comparison – 2022 average carbon intensity\*

Offshore facilities emissions change









Methane



40% reduction between 2018 and 2022

Producing gas domestically has a quarter of the carbon footprint of imported LNG.

\*All units are kg CO./boe



Niki Obiwulu Analysis & Insights Manager

"Our annual Emissions Monitoring Report shines a light on industry performance and keeps track of progress against the NSTD targets and beyond. It's an important tool in focusing attention on the pace of progress."

### Emissions reduction – NSTA action

Since updating our strategy in 2021 the NSTA has had a strong focus on driving down production emissions from the upstream sector. Our guidance and stewardship has resulted in significant progress, but without further initiatives industry would lose support for ongoing domestic production.

**3.7Mt** of **lifetime CO**<sub>2</sub>**e emissions avoided** due to NSTA interventions. Equivalent of

2M cars for a year.

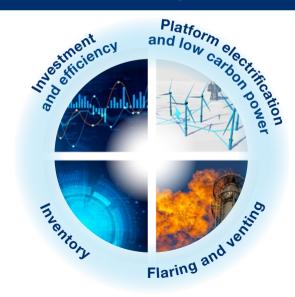
#### Flaring and venting

NSTA guidance to industry states:

- flaring and venting and associated emissions should be at the lowest possible levels
- zero routine flaring and venting for all by 2030
- all new developments should be planned and developed on the basis of zero routine flaring and venting

#### **OGA Plan**

Our proposed emissions reduction plan encourages operators to take action in **4 key areas**.



### Electrification

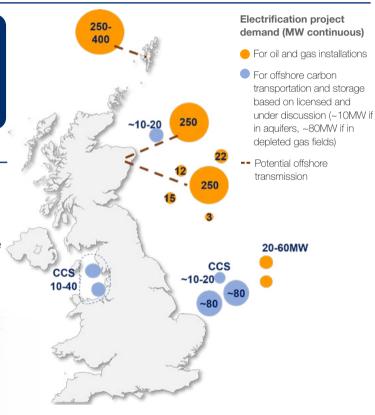
Power generation is the single largest contributor of GHG emissions from the upstream sector. The NSTA works closely with government, other regulators and the industry to support electrification efforts.

# 1-2 Mt CO<sub>2</sub>e per year

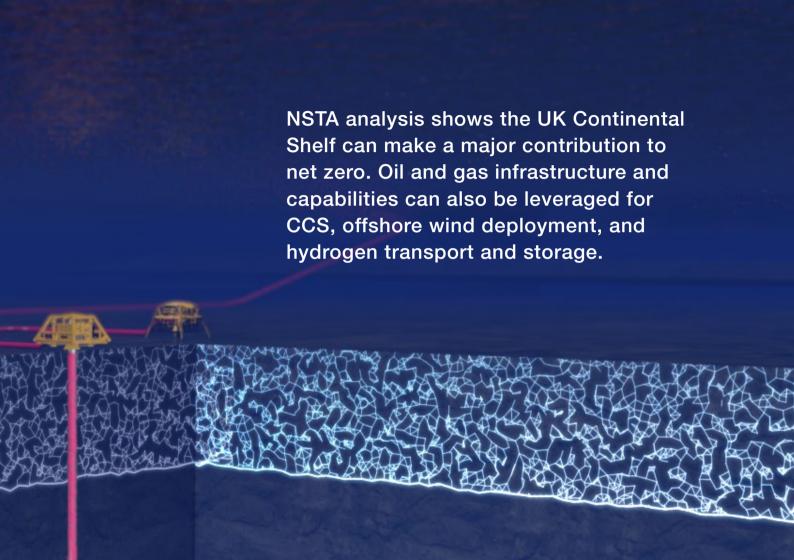
Potential emissions reduction from powering offshore installations with electricity

#### **Cross-cutting benefits**

- Potentially accelerating floating offshore wind deployment
- Unlocking UK supply chain benefits
- Seeding infrastructure for future carbon storage and hydrogen developments







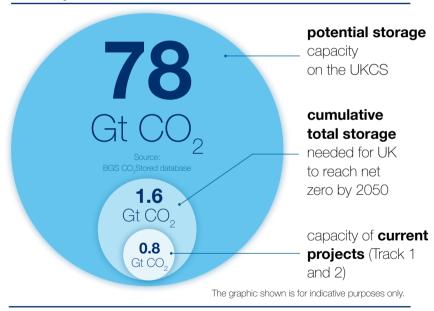
### CCS – UK opportunity

Carbon capture and storage (CCS) is vital to the UK reaching net zero by 2050. The NSTA plays a significant role in realising the UK's CCS potential. There is enough capacity in the UKCS to store centuries worth of UK emissions.

#### **Our role**

- Licensing and permitting authority for offshore carbon storage
- Stewardship of 27 carbon storage licences
- Collaboration with other key external bodies, including on spatial coordination
- Using our technical expertise to build a portfolio of carbon storage opportunities
- Consultee to OPRED on operators' decommissioning plans
- Maintain carbon storage public register

#### **UKCS** potential

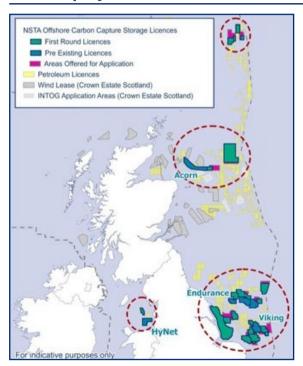


**100** – estimated number of **appraised carbon stores** needed to reach net zero.

### CCS – projects moving forward

The NSTA has now awarded 27 licences for carbon storage on the UKCS. We are preparing to take a decision on the UK's first two storage permits for projects in the government's Track 1 cluster programme.

#### **Current projects**





### Hydrogen

Hydrogen can be a key enabler to the energy transition, complementing offshore wind scale up and electrification and providing flexible back-up to intermittent sources.

#### Our role

The NSTA is responsible for the **licensing and consenting** of **offshore hydrogen pipelines** and **offshore hydrogen storage**.

#### **Government Production Ambitions**

10GW hydrogen by 2030:

- 4GW Low carbon
  - 6GW Electrolytic



#### **UKCS** potential



#### **Production**

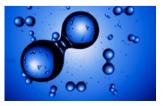
Low carbon – hydrogen hubs, offshore carbon storage and natural gas feedstock.

Electrolytic – coastal location, offshore wind capacity.



#### Infrastructure

Existing pipelines, terminals and skills base can be repurposed saving capital costs and time on permitting.



#### **Storage**

Short, medium and long duration will be required, including in offshore reservoirs.

## Focus on technology deployment

The UK has been a leader in offshore technology for 50 years. Continuous innovation and deployment of new technologies underpins delivery on energy security of supply, emissions reduction and accelerating the transition to net zero.

#### Our role

Raising awareness of new technologies through our work with the Technology Leadership Board and UK Energy Technology Platform.





#### Well intervention

Wireless, retrofittable intelligent safety valves to restore production or injection in wells with failed valves.

Deployed by BP and Harbour Energy.



#### **Subsea operation**

Splash zone cleaning and inspection tools for conductors and caissons. Hydraulically actuated extension arm provides dexterity and reach to position tools and sensors. Deployed by Ithaca.



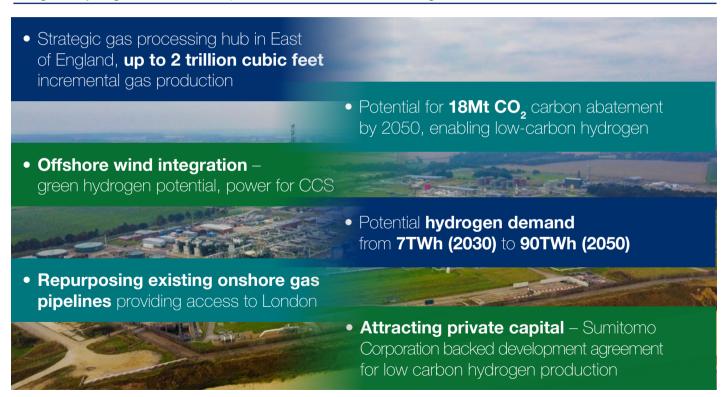
Caged drones for inspections inside storage tanks allow for greater safety, time- and cost-efficiencies.

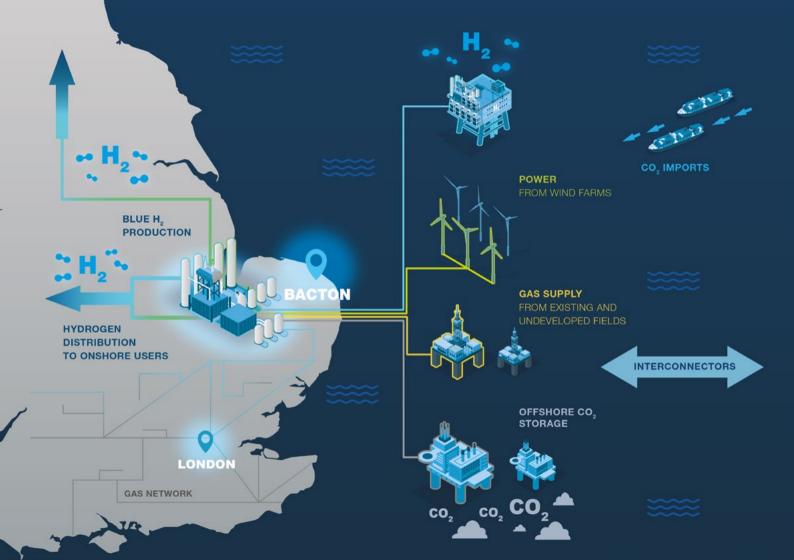
Deployed by EnQuest.



### Bacton Energy Hub

The Bacton Catchment Area can play a significant role in the UK's energy future through a combination of blue and green hydrogen, offshore wind power, nuclear and carbon storage.









### Decommissioning

We work with industry to minimise the cost and greenhouse gas impact of decommissioning; and support the repurposing of infrastructure particularly in advancement of energy transition opportunities.

#### **NSTA** role

- Providing visibility of decom activities and plans, using our data and tools
- Stewarding licensees to minimise costs
- Leveraging and sharing learning to drive performance improvement



CoP 3 yrs before **Appraise phase** ≥6 yrs to **Assess phase** CoP yrs before **Define phase** CoP **Execute phase** 

 Late life operating and decommissioning strategies

- Preliminary cost estimates
- Stakeholder Engagement Plan
- Subsurface basis of design
- Reuse/repurposing/decom decision
- Refined cost estimate (Class 3)
- Contracting strategy
- Decommissioning Programme (DP) approved by OPRED
- Execution contracts awarded
- Further refined cost estimate (Class 2) and schedule
- Permits and consent applications
- Opportunities for execution ahead of CoP actioned
- Monitor delivery relative to planned cost and schedule
- Progress reporting (corporate, JV and regulatory)
- Lessons learned documenting



Decommissioning is making a contribution to the UK's net zero strategy

Opportunities for reuse and repurposing of existing infrastructure

Mapping of infrastructure relative to new developments (inc. CCS)

Developing framework and tools to support realising repurposing opportunities

Screening UKCS oil and gas infrastructure for repurposing viability

Integrating repurposing considerations into Stewardship Expectations

#### Industry is responding to the opportunity

Well P&A comprises ~48% of the forecasted spend on decommissioning. UK needs a competitive supply chain to deliver cost efficiently

Well decommissioning skills in high demand – industry needs to invest in skill development

NSTA engaging with industry to identify collaboration opportunities, and work to overcome legal and contractual challenges

Holding industry to account with continued focus on regulatory compliance and action to address non-compliance



#### Alastair Bisset Head of Decommissioning

"Our Decommissioning Strategy emphasises the contribution the late life and decommissioning phase can make to the UK's transition to net zero, including through the reuse or repurposing of infrastructure and reservoirs. We are also developing and introducing key performance metrics to help industry improve decommissioning project performance and cost-competitiveness."

### Asset stewardship – driving improvement

Through effective asset stewardship we aim to optimise efficiency, ensure economic recovery and support the drive to net zero carbon by 2050, while maintaining high standards of safety and environmental management.

#### **Stewardship Expectations**

12 separate guidance documents setting out our expectations for industry behaviour across the oil and gas lifecycle.

#### **Stewardship Reviews**

In-depth reviews with operators of high priority assets, enabling us to share best practices, identify areas of performance and assess whether licensees are complying with their obligations.

#### **Stewardship Survey**

Our comprehensive annual data collection exercise. It provides valuable data on operator performance and trends in the basin.

#### **Stewardship Benchmarking**

Benchmarking enables us to **compare performance** across the basin. Our publicly available dashboards provide insight into activity on the UKCS.

### Exercising our powers

The NSTA expects regulatory compliance. Some licensees do this voluntarily, others require assistance, direction, or in more serious cases, enforcement action to achieve this.

#### Our approach

#### **Voluntary**

Licensees doing the right thing

#### **Assisted**

Licensee lacks knowledge Unintentional non-compliance

#### **Directed**

Licensee requires
NSTA intervention

#### **Enforced**

Formal sanction

Encourage collaboration.

Educate, guide and inform.

Promote best practice.

Risk based stewardship and facilitation.

Encourage corrective action.

NSTA will **detect non-compliance** then **formally direct corrective action**.

**Compliance** will be re-prioritised to be primary driver and outcome.

NSTA will **take enforcement action to deter poor behaviour** – especially if repeated non-compliance demonstrated.

Can include **financial penalties**, **removal of licence** and **enforcement notices**.

# Enforcement Successes

In 2023, we issued our highest fine to date: £160,000 for an operator flaring and venting without consent.

13 matters were referred to Disputes and Sanctions in 2023. We opened eight investigations; two of these were closed with no further action being taken.

Since the beginning of 2021, we have issued fines in excess of £450,000.

### Significance of the supply chain

The NSTA aims to give the UK's world class supply chain visibility of upcoming work across oil and gas and energy transition projects. We hold industry to account on their treatment of customers and promote local content in new projects.



#### **Local content**

In accordance with NSTD, we will be seeking to promote and monitor levels of local content in all future decarbonisation projects including decommissioning.

#### 200,000 estimated jobs

supported by the UK upstream sector. These skills are vital for the energy transition (source OEUK)



#### **Supply Chain Action Plans**

The new digitalised tool provides insight to the contracting strategies for all new projects including carbon storage and electrification of platforms.

#### **Stewardship Expectation 12**

The NSTA expects licensees to collaborate with supply chain to provide early visibility of upcoming opportunities and benchmark operators on their treatment of customers



#### Outreach and engagement

The NSTA supports the Supply Chain at events across the year. We bring industry together to build a competitive supply chain to help reach net zero.

# Energy Pathfinder



Scan to see how it works:





- One stop shop providing visibility of supply chain opportunities across more than 148 developments
- Gives overall view to the industry of UKCS activity throughout the lifecycle of projects, including oil and gas and energy transition – CCS, hydrogen, low carbon power and offshore power generation
- Allowing operators and developers to highlight challenges and seek solutions from the service sector
- Details of which Tier 1 supplier has won a contract helps smaller suppliers bid for sub-contracts
- Forward work plans provide details of upcoming tenders for operations and maintenance contracts



### Our work with the Supply Chain and Exports Taskforce

Promoting and delivering the North Sea Transition Deal

The NSTA and industry agreed the metrics on how Local Content will be defined and applied to all energy transition and decommissioning projects.



**Bill Cattanach** OBE Head of Supply Chain

"As we move to a more diverse portfolio of decarbonised energy projects, we need to promote opportunities for the established oil and gas supply chain to transfer skills and technologies to support this emerging activity. We will be seeking to identify high value gaps within the indigenous supply chain to encourage the establishment of new enterprise in this sector."

# Digital and data

The NSTA's extensive data sets and digital tools are opening up the world offshore data to all.



# Digital, data and technology for everyone

Innovative robust systems supporting a diverse energy sector.



### **National Data Repository**

Innovative cloud based technology enabling more than 60 years' worth of crucial, free North Sea data to be used to help businesses make better informed decisions as part of the transition to net zero.

### **Data and insights**

Free to use open data using geographic information systems and business intelligence platforms to encourage and enable an integrated offshore energy system.

### **Energy Portal**

Government to business transaction apps enabling consenting, licensing and reporting, generating systems of record for the energy sector. These include WONS, PWA, field consents, Energy Pathfinder and SCAPs.



**Nic Granger**Director of Corporate and Chief Financial Officer

"The NSTA is leading the way with our offshore digital and data capability. Our data and tools are being used every day by industry, government, academia and the supply chain to drive the energy transition."

## Measuring success

154 success stories recorded between February 2021 and March 2024, 594 since inception\*.

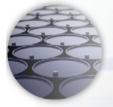
\* revised Strategy came into force Feb 2021



**3.7 MtCO<sub>2</sub>e** lifetime emissions prevented



£271M cost mitigated



547 mmboe tripartite barrels



£353M
decom cost savings



£4.2 bn value of investments



433 days
time saved to industry
(fast tracked consents days)

# Experienced leadership

### Board of Directors and Company Secretary



Chairman

Tim Eggar



Chief Executive Stuart Payne CBE



Non-Executive Director Sara Vaughan



Non-Executive Director Malcolm Brown



Director **Dr Sarah Deasley** 



Non-Executive Director lain Lanaghan









**Chief Financial Officer** Nic Granger



Dr Russell Richardson

**Executive Team** 



Chief Executive

Stuart Payne CBE



Director of Operations Tom Wheeler



Director of Regulation Jane de Lozey



Director of Strategy Hedvig Ljungerud



Director of Supply Chain and Decommissioning Pauline Innes



Director of New Ventures **Andy Brooks** 



Director of Corporate and Chief Financial Officer **Nic Granger** 



Head of HR

Suzanne Lilley



Secretary and General Counsel Dr Russell Richardson

## Who does what in Government?

Energy transition including:		
Carbon storage and offshore hydrogen transportation and storage licensing and permitting authority	NSTA	
UK energy policy, including CCS, hydrogen, renewable energy, legislation	DESNZ	
Seabed leasing	The Crown Estate (England and Wales), Crown Estate Scotland	
Marine leasing	Marine Management Organisation (England), Scottish Government, Natural Resources Wales	
Offshore transmission, expected economic regulator for CCS	OFGEM	

Oil and gas policy including:		
Overall oil and gas policy	DESNZ	
Legislation	DESIVE	
Offshore decommissioning	DESNZ – OPRED, NSTA, His Majesty's Treasury (HMT)	
Fiscal and taxation	HMT (NSTA providing expertise and evidence)	
Supply chain and business impact	DESNZ & NSTA	
Environment	DESNZ – OPRED	
International relations and trade	DESNZ, Department for International Trade NSTA, Foreign and Commonwealth Office	

Exploration and production including:		
Offshore, onshore, gas storage and gas unloading licensing		
Field development plan consents	lan consents	
Offshore pipeline works authorisation		
Infrastructure		
Commercial matters and changes of control	North Sea Transition	
Flaring and venting consents		
Metering and allocation	Authority (NSTA)	
Production outages		
Offshore decom efficiency, costs, technology		
Supply chain action plans		
Effective net zero assessment		
Emissions benchmarking		
Offshore decom programme approval, execution and monitoring	DESNZ – OPRED	
Offshore environmental management and inspection	DESNZ – OPRED	
Health and safety management	HSE	
Environmental aspects of onshore regulations	Environment Agency (England)	

Kev:

**DESNZ:** Department for Energy Security and Net Zero

**OPRED:** Offshore Petroleum Regulator for Environment and Decommissioning

# North Sea Transition Forum, Steering Group and Task Forces

#### The North Sea Transition Forum

The North Sea Transition Forum brings our organisation together with government ministers and senior industry leaders to provide strategic direction and oversight on oil and gas industry issues. The group meets at least twice a year to drive key priorities, including the North Sea Transition Deal, the vital transition to a low carbon economy and the achievement of net zero.

### **The North Sea Transition Steering Group**

The Steering Group oversees and co-ordinates the task forces, discusses and reviews strategic issues and ensures the task forces' priorities include the UK energy transition and the North Sea Transition Deal. Members include representatives from our organisation, Offshore Energies UK and senior representatives from industry including the task force leads.

### **Asset Stewardship Task Force**

**Decommissioning and Repurposing Task Force** 

CO, Transportation and Storage Taskforce

**Subsurface Task Force** 

**Supply Chain & Exports Task Force** 

Technology Leadership Board

**Wells Task Force** 

Each task force is led by an industry representative with support from our organisation and other representatives from across industry, trade associations and government. The task forces are focused on core areas and are important vehicles for driving and delivering innovation and improvements. Following a review all task forces have extended their remits to build net zero, collaboration and cultural change into their work scopes as enablers of the North Sea Transition Deal.

# Interactive energy map for the UKCS

We have worked with The Crown Estate (TCE) and Crown Estate Scotland (CES) to create the app, which, at launch, listed more than 60 in-construction or active wind, wave and tidal sites on the UKCS as well as recently awarded CCS licences and 489 petroleum licences.

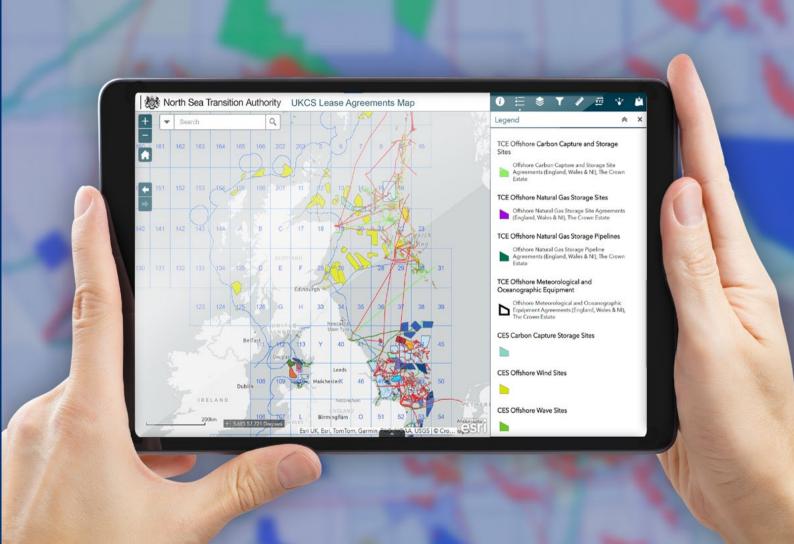
The application is automatically updated as each organisation logs new information and is the first time that the locations of all oil and gas and renewables sites have been presented together.

The application shows the proximity of existing oil and gas infrastructure to wind farms, electrical cables and CCS sites, which will assist in gauging the potential for reuse when decommissioning assessments are being made. It has also provided valuable information in prioritising areas for seismic shooting before a wind farm development is built.

### Scan to see how it works:













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